



Bargen Ddinesig

BAE ABERTAWE
SWANSEA BAY
City Deal

Appendix A

Programmes / Projects Update

September 2021



Business Engagement



SBCD Portfolio Office - July/September 2021



Activities Completed

- Coordinated monthly and extraordinary ESB meetings with Hollie & Chris Foxall
- Assist Heidi Harries initiation to SBCD PoMO
- Follow up meetings with meeting with Deb Bowen-Rees new IOD Regional Chair
- Steering group meetings with SERCO – DWP Restart scheme
- Promote and attend Wales Start-up Awards
- Attended CCP networking event
- Attended National Procurement policy meeting
- Attended digital transformation webinar
- Met with DCW Insights – shared info Swansea CC
- Met with Scaffolding Association – shared regional contacts
- Met with Route Media – forwarded info to Swansea CC
- Met with Evolve Raybotics – forwarded info to PL's



Activities Planned/Ongoing

- Coordinating ESB arrangements for Chair and Vice Chair
- Arranging SBCD stakeholder engagement meeting with Hollie.
- Developing joint work programme SBCD & Wales Co-op
- Developing proposal for Business News Wales marketing support
- Working with CECA and CEW to hold construction costs workshop with PLs/SROs
- Engagement meetings with project teams
- Add procurement page to SBCD Website
- Developing portfolio forward plan
- Attend CEIC steering group meeting
- Attend Celtic Sea ORE cluster launch



Risks

Ongoing alignment of Regional Strategy development to development of E&I framework leading to lack of coordinated approach to engagement and investment across portfolio

Issues

Potential cost increases during construction phases of projects



Yr Egin



Project Partner Lead: UWTSD



Activities Completed

Creative Sector Demand Study formally completed

- Phase 1 - analyse the size and strength of the creative workforce and business base in the Swansea City Bay Region
- Phase 2 – Engagement and consultation with the sector to understand their needs

Formal report now available on request.

Project reported to ESB. Several queries to be answered – Mainly around phase 2 demand.

Phase 1 Gateway Review now underway.



Activities Planned

Following completion of the Egin Phase 1 project and Joint Committee approval of the Full Business Case, the University is now proceeding with the next stages of the Integrated Assurance Action Plan in accordance with the agreed timetable to deliver Egin Phase 2

Preliminary outputs from the creative sector demand study are indicating a potential change to the business case. Pending confirmation of this, a change control notification is in draft with possible implications for a revised business case

University senior internal team has mobilised and will now work on development of Egin Phase 2. University is engaging with expert consultancy support.



Risks

Effect of Covid-19 on the Welsh/UK/global economies and the creative sector, and the implications for future level and nature of demand for Yr Egin

Potential change to current business case due to outcomes of Creative Sector Demand study

Issues

Implications of the recently announced Welsh Government strategy to achieve much increased levels of permanent remote working post Covid-19 and to develop a network of local, community-based working hubs



Swansea City & Waterfront Digital District

Project Partner Lead: City & County of Swansea

Activities Completed

Arena

Arena cladding and install of LEDs in progress.
Arena internal finishers and M & E equipment install commenced.
Coastal Parkland hard and soft landscaping commenced.

71/72 Kingsway

Contractor appointed.

Innovation Matrix

Change request submitted and approved by joint committee.



Arena - from the East

Activities Planned

Arena

Complete install of external arena LED's.
Practical completion in Autumn..
Agree terms and conclude the agreement with commercial tenants.
Hotel difficulties in funding are impacting delivery timescales.

71/72 Kingsway

The Business case to be updated to reflect the 71-72 moving to FBC.

Construction to commence Q3

Further detailed letting/operator discussions continue for 71/72 The Kingsway

Innovation Matrix

Pre application discussions on planning.



Huw Mowbray
Project Manager

Risks

Effect of Covid-19 and Material shortage on construction, including programme slowdown and impact on costs

Effect of Covid-19 upon level and type of commercial demand for 71/72 Kingsway, Box Village and Innovation Precinct–
Hotel: difficulties in funding are impacting delivery timescales.

Issues

Delivery of outputs likely to be affected by Covid-19



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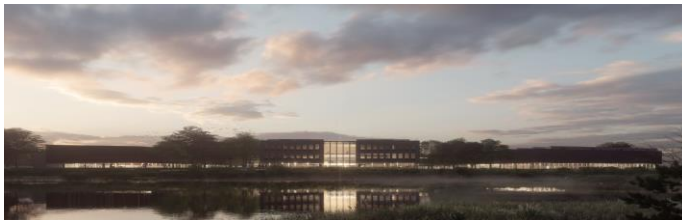
Project Partner Lead: Carmarthenshire County Council



Dr Sharon Burford
Project Manager

Activities Completed

- Memorandum of Understanding prepared and issued to Financial Markets – Two expression of interest received.
- Tenders
 - Zone 1 client side services contact awarded
 - Zone 1 main contractor contract notified of outcome – contract award in preparation.
 - Zone 3 design development tender closed - assessment in progress
- Initial workshops/meetings held
 - Clinical delivery areas confirmed through workshop and individual service consultations.
 - HDUHB proposals confirmed
 - Research/Business Group initial meeting held and plans currently being refined.
- Communications and Engagement Group reconvened with stakeholder representation.
- Welsh Language action plan developed.
- Continued engagement within stakeholder governance structures.



Activities Planned

- Confirm optimal finance option for CCC from Institutional bids. **Institutional investment not required for zone 1**
- Confirm education space requirements.
- Heads of terms development in progress.
- Complete community/third sector engagement plan.
- Widen links with Life Science Hub Wales planning.
- Further develop Hub and Spoke proposals.
- Wider engagement and participation within the Authority Economic Development Strategy
- Arup commissioned to undertake further work on a potential Heat Network, looking at delivery models.



Risks

- Failure to maximise whole system benefits across all training providers on site due to individual confidentiality agreements. **Mitigation** – Project Board approval gained for the establishment of an Education Skills and Training Implementation Group.
- Infrastructure - public transport doesn't meet the needs of end users. Mitigation - Scoping work underway including community based provision.



Homes as Power Stations

Project Partner Lead: Neath Port Talbot Council



Lisa Willis
Project Manager

Activities Completed

- On-going engagement with Industry Wales
- On-going research into supply chain development
- On-going research into incentives fund
- On-going recruitment of Project Manager

Activities Planned

- Recruitment of HAPS Project Manager
- Finalise Funding Agreements (Primary/Secondary and Third Party)
- To commence project delivery
- To establish formal engagement with WG
- HAPS Project Board to meet September 2021
- HAPS regional funds criteria to be developed
- Brand development activity



Risks

Need to recruit suitably qualified and experienced Project Manager to enter delivery phase.

Issues

Ensure alignment to other energy efficiency in housing programmes. This is in progress with on-going engagement.



Digital Infrastructure



Gareth Jones
Programme Manager

Programme Partner Lead: Carmarthenshire County Council



Activities Completed

2 x Digital Project Managers appointed

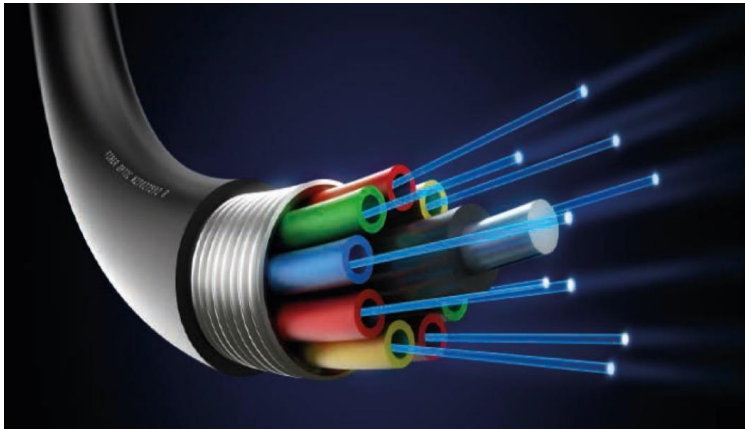
External Digital Infrastructure specialist advisors appointed

Regional Programme Funding agreements drafted

Regional 5G workshops arranged

Participation in 5prinG 5G Accelerator Programme

Lobbying, support and facilitation of significant public and private sector regional investment in Digital Infrastructure



Activities Planned

Onboard appointed Programme resources

Regional Digital funding agreements agreed by Digital Board.

Regional 5G workshops to inform investment.

Detailed scoping of specific individual Projects within the Digital Programme.

Further develop procurement and state aid strategy.

Continue to lobby for, support and facilitate ongoing public and private sector investment in Digital Infrastructure



Risks

Ongoing policy alignment of Regional Digital Infrastructure strategy and Welsh Government (PSBA).

A lack of Telecoms suppliers with the necessary appetite and / or ability to deploy, particularly rurally.

Visibility of commercial investment plans across the Region.

Issues

Lack of human resource allocated to the Programme.

Insufficient financial resources allocated to address all the regions Digital Infrastructure aspirations.



Pembroke Dock Marine

Project Partner Lead: Pembroke Dock Marine Board



Tim James
Head of Commercial
and Energy
Port of Milford Haven



Wave Hub



Activities Completed

Listed Building Consents received from CADW for the Graving Dock and Slipways (IP1)

Modification to the Marine Licence for slipway and berthing design changes have been submitted to NRW for determination.

Hangar Annexes have been tendered and contractor selected and notified. (Will become public in due course)

Slipway and Berthing's designs have been finalised and working with BAM for final prices. ETA commencement on site January 2022.

Partners and Stakeholders attending Floating Offshore Wind Aberdeen 2021

Collaboration Agreement expected to be signed WC 20th of September (deadline – 1st October)

ORE Catapult release [Industrial Leadership, Unlocking the UK's Floating Wind Potential](#), outlining potential to deliver £43bn and 29,000 jobs for UK Economy.

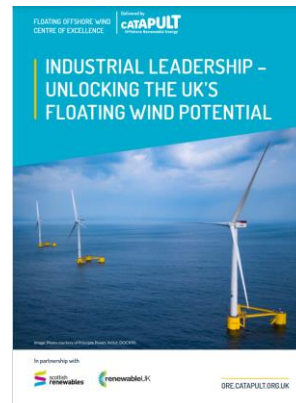
Activities Planned

Ongoing management of PDI Condition Discharge and Marine Licence Variations (IP1)

First claims are being submitted to PCC for funding following funding agreement

Celtic Sea Cluster Launch (September 28th) Cardiff.

Jamie and Oisian have commenced their apprenticeship with Williams Shipping



Risks

Material costs increases presenting a risk to deliver IP1 to budget.

Floating Offshore Wind Requirements presenting significant opportunity but further intervention in multiple regional ports needed in order to compete with European ports to capture benefit.

Issues

Capital cost increase for Hangar Annexes of £1.65m against PDI project budget. Further phases are at different stages in the the PDI development plan but MHPA working to inform options to mitigate (IP1)

Supporting Innovation & Low Carbon Growth

Project Partner Lead: Neath Port Talbot Council



Lisa Willis
Programme Manager

Activities Completed

Business case approved by UK and Welsh government

SWITCH – fortnightly NPT/SU working group meetings.

Bay Technology Centre – monthly working group meetings

On-going engagement with industry, academia and government



Activities Planned

Funding Agreements and MoU to be agreed

Strategic Advisory Group to be formalised

SILCG Programme Board to next meet in October

Meeting with Skills & Talent project re: skills for the green economy

Advanced Manufacturing Production Facility – pre-market engagement event planning

Preparation for launch of Property Development Fund.

Meeting with SWIC



Risks

Need to appoint suitably qualified and experienced Programme Manager to drive the delivery of the SILCG Programme.

Issues

To ensure SILCG specialist facilities meet the needs and demands of the decarbonisation agenda – on-going consultation with government, industry and academia



Skills and Talent

Project Partner Lead: Carmarthenshire County Council



Jane Lewis
Programme Manager

Activities Completed

Business Case presented to the Joint Committee-
Approval gained

Business case submitted to the Welsh and UK
Government in July for approval

Gateway Zero review complete and a Green Delivery
confidence assessment given to the programme.

Appointment of the Programme Manager.

Activities Planned

Awaiting approval of the programme by the
Governments.

Meeting of the Skills Solution Group.

Ongoing consultation with stakeholders.

Working with Schools across the region to highlight
opportunities through the City Deal.

Risks

Delay in implementing the Skills and Talent programme
could impact on the delivery of the skills required by the
approved projects

Issues

Impact of Covid-19 on the training landscape and the
changing needs of businesses as a result of the
pandemic



SBCD Campuses

Keith Lloyd - SRO

Tony Harris
Project Lead

Project Partner Lead: Swansea University



Activities Completed

Collaborative research and innovation activities continues

Continuing to obtain letters of support to evidence partner commitment to support outline business case

Endorsement / Approval has been received from

- SBUHB
- Scrutiny Panel
- ESB

Project Manager – Tony Harris has taken up appointment..

Gateway Review completed and Project issued – Amber Green rating, with 11 Recommendations

Activities Planned

Work continues to Define comms and engagement material and progress structured private sector engagement activities/plan

Rebranding exercise with Waters – rescheduled after mixed Feedback from project board and delivery team, on going exercise.

Project rebranded as “ SBCD Campuses Project”

Work commenced to set project controls in place along with tackling the 11 gateway review recommendations

Papers compiled along with Financial information to submit to SOPB and SLT Boards prior to going to Finance and Strategy ,University Council for sign off before Joint committee submission.

Risks

Potential delays in submission of OBC for approval by various Governance boards

Limited resources within PMO to finalise the development of the OBC and related papers prior to submission.

Issues

Communication relating to New Access Road planning and Justification for work commencing.

